Beer, Wine and Spirits Producer Improves Batch Manufacturing Process

This industry-leading manufacturer improved asset utilization in order to increase capacity within batching operations.

Main Objective

The manufacturer needed help assessing existing batching conditions. The company wanted to develop a business case and establish a strategic direction for increasing asset utilization by improving the production planning and scheduling processes.

Customer Results

The successes of the audits have exceeded the customer's expectations. From the initial two audits, MAVERICK conservatively identified improvements that collectively total a factor of 16 more than the initial expectations. The customer has implemented many of the recommendations with success and plans to apply all of them over time.

Application Description

MAVERICK created a detailed business case, established objectives and categorized alternatives. The team also developed recommendations and a strategic road map, identifying an additional 9% available capacity.

The team worked with the customer to:

- Perform present state analysis
- Obtain enterprise customer perspective by consulting with business and personnel.
- Model present business processes, technology and data
- Survey competition
- Define and communicate vision and implications
- Define future state
- Define planning and scheduling
- Identify data and technology needs
- Identify business process changes
- Analyze gaps and define initiatives
- Validate business case to proceed
- Develop execution plan and budget

The MAVERICK Difference

The MAVERICK team, comprised of a diverse group of subject matter experts, completed this project within the desired scope, schedule and budget.

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